



Alcohol & Drug
Treatment Centers

A Year of Growth
and Renewal

2016

Annual Report

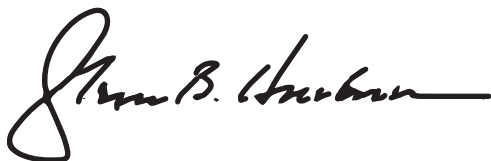


LETTER FROM THE CHAIRMAN

As I reflect on Fiscal Year 2016, I am proud to share that Gateway Foundation has begun a process of change and renewal that I know will take our organization to its next level of growth. We have begun a new era with Dr. Thomas P. Britton and his executive team at the helm. This dynamic group of leaders, with deep experience in healthcare and the specialties of behavioral health and substance use disorder treatment, have the energy and vision to steer Gateway into the future, while staying true to the core values established by former President and CEO, Michael Darcy.

This year at Gateway, Tom and his executive team have initiated the process of enhancing our infrastructure and have begun to explore new opportunities for expansion. In FY 2016, Gateway treated 34,000 clients — 700 more clients (5.2% growth) in our Community Division and 971 more clients (4.7% growth) in our Corrections Division. With the addition of 10 beds in Aurora and the men's residential program in Delaware, FY 2016 saw a 14.7% increase in residential clients treated. Gateway's revenue grew by 25% in FY 2016, providing the financial strength and stability to drive further growth and to serve even more individuals and families in need.

Guided by our longstanding mission, Gateway's extraordinary staff and visionary leaders are more dedicated than ever to addressing substance use disorders, their wide-ranging effects, and the stigma surrounding those suffering from the disease. In this year's annual report you will read more about our evolving organization and the impact we continue to make in the lives of our clients and their families.



Glenn B. Huebner
Chairman
Gateway Foundation Board of Directors

LETTER FROM THE CEO

Dear Friends,

It's such an honor for me as CEO to support Gateway Foundation and the staff that make it great. This has been an exciting year for Gateway. Substance use disorder treatment providers no longer stand apart; we are now part of the larger medical community, acting as specialists treating the pervasive disease of addiction. Gateway is actively developing the infrastructure necessary to thrive within the larger health system environment. Unlike typical medical providers, Gateway successfully blends a comprehensive array of interventions including psychiatric care, Medication Assisted Therapies, cognitive behavioral therapy, 12-step facilitation, therapeutic community interventions and more.

Building on the profound legacy of our past, we have implemented several new initiatives designed to enhance our operations and align our Community and Corrections Divisions. These initiatives are the building blocks for our long-term growth and sustainability. They are the means by which we can carry on our mission to improve the lives of those suffering from substance use disorders.

Chief among these initiatives is our upcoming transition to a new electronic medical record that will allow us to have connectivity across our many community-based facilities, and to share valuable data. This critical technological shift will integrate our clinical, financial and business development functions—readying us for new partnerships with other providers and health systems. The success of this transition—involving hundreds of Gateway employees—has been a key focus of our organization for over two years. It's a prime example of the superior teamwork and tireless commitment that define the Gateway culture.



Dr. Thomas P. Britton
President & CEO
Gateway Foundation

CONTINUED ON NEXT PAGE

We are also increasing our sustainability by expanding our geographic footprint and service offerings. Gateway has a new residential Community site in Delaware that attracts clients from multiple Mid-Atlantic States and complements Gateway Corrections services throughout the state of New Jersey. Three new Illinois-based outpatient counseling centers will help us to better serve the needs of our consumers. In May 2016, Gateway assumed operations of three residential treatment facilities for the Harris County Community Supervision and Corrections Department, totaling 570 beds in and around Houston, Texas. All told, Gateway Corrections added over 1,000 new beds and the capacity to treat nearly 600 more community-based, justice-involved individuals.

I am eternally grateful for the work of my predecessor, Michael Darcy, and the team he led, for laying the foundation and groundwork necessary for the success we enjoy today. Our future is bright because we stay true to our mission even as we evolve. I am truly humbled to be a part of this very special organization that continues to change lives each day.



GATEWAY'S DYNAMIC LEADERSHIP TEAM NOW INCLUDES:

Tomas Del Rio, *Chief Financial Officer*

Tomas's business acumen and experience helping organizations expand will be a great asset as Gateway considers future growth opportunities.

Roueen Rafeyan, *Chief Medical Officer*

Dr. Rafeyan is Board Certified in both Psychiatry and Addictions and has over 25 years experience in the field.

Gregg Dockins, *Division President, Corrections*

Gregg's leadership at Gateway continues to drive innovation and best practices that improve our entire organization.

Susan Cambria, *Division President, Community Services*

Susan brings over 25 years of senior level leadership in the addiction treatment sector.

Patricia Sanchez-Aitken, *Vice President of Human Resources*

Pat comes to us with experience in for-profit and not-for-profit organizations, specializing in employee engagement and retention strategies and possessing a keen understanding of the value of customer service. She succeeds Martha Yount, who retired from Gateway after an illustrious 20+ years focused on building our HR function to support over 1,000 employees.

Dan Molitor, *Vice President, Information Services*

Daniel has spearheaded the transition to our new EMR and continues to provide guidance across our organization.

THE MISSION CONTINUES...

For nearly 50 years, Gateway Foundation has provided life-changing treatment for individuals with substance use disorders and co-occurring mental health conditions. Since 1968, we have cared for over 600,000 men, women and adolescents. **Gateway is now the largest independent, not-for-profit treatment provider in the country -- accepting both private insurance and government payers.** Our programs are inclusive to everyone, regardless of race, ethnicity, sexual orientation or gender identity.

Gateway is on the front lines of the fight against drug and alcohol abuse, providing desperately needed treatment. We offer clients and their families discretionary, non-judgmental treatment options and the tools they need to reclaim their lives.

The need for our services is greater than ever. Heroin and prescription pain pill abuse has spiked to a pandemic level. More than 24 million people in the United States abuse alcohol or illicit drugs, but fewer than 10% are getting the treatment they need. This costs more than \$400 billion annually in associated crime, health care expenditures, and lost productivity.

Subscribing to an evidence-based approach that is regarded as the contemporary industry standard, Gateway administers specialized programs driven by clinical expertise, professional research and continued innovation. We support initiatives that raise awareness of this debilitating disease, while empowering more people to begin again, living free of drugs and alcohol.

Our methods are cutting edge, but our goal is simple: to restore spirits and make lives whole.

COMMUNITY DIVISION PROGRAMS:

Adult Men
Adult Women
Adolescent Boys
Adolescent Girls

Basic and Intensive Outpatient
Day Treatment
Residential / Inpatient
Residential Co-Occurring
Bridge Program (Ages 18–23)
Aftercare and Alumni
Recovery Home

“The level of service we receive from Gateway is very high. They’re knowledgeable, responsive, and they communicate with us extremely well. It’s a great relationship.”

Community Referral Source



COMMUNITY DIVISION

COMMUNITY DIVISION DEMOGRAPHICS

GATEWAY DEMOGRAPHICS OVERVIEW

CLIENTS TREATED
SINCE 1968

632,098

COMMUNITY CLIENTS
TREATED IN 2016

13,365

▲ UP 5.2%
FROM 2015

CORRECTIONS CLIENTS
TREATED IN 2016

20,635

▲ UP 4.7%
FROM 2015

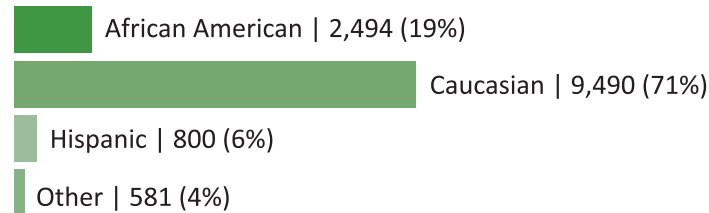
CORRECTIONS DEMOGRAPHIC
BREAKOUT ON PAGE 13

Our specialized residential and outpatient treatment programs give clients the tools to overcome substance use disorders and get their lives back on track.

Total Clients Admitted



Total By Race/Ethnicity



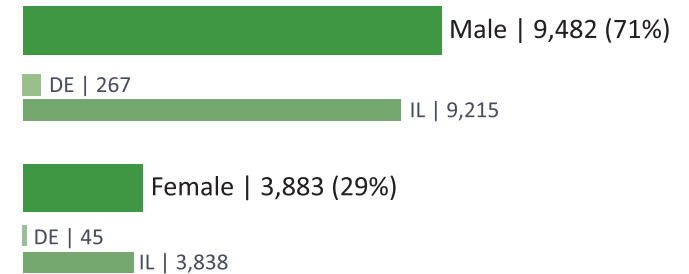
| | African American | Caucasian | Hispanic | Other |
|----|------------------|-------------|----------|----------|
| IL | 2,443 (19%) | 9,236 (71%) | 800 (6%) | 574 (4%) |
| DE | 51 (16%) | 254 (81%) | - | 7 (2%) |

By Age

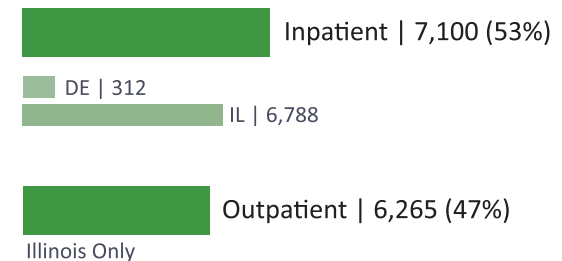


Illinois Only

By Gender



By Inpatient/Outpatient



TOTAL COMMUNITY CLIENTS
ADMITTED IN 2016

13,365

GATEWAY COMMUNITY DIVISION: NEW DEVELOPMENTS

OUTCOMES PROJECT

Client experience and behaviors are the ultimate barometer of our success. Over the next two years, Gateway will gather data on 150 clients from the day they are admitted to treatment through a full year after discharge. **Gateway is slated to be the only program in the country conducting this degree of follow-up both during and after treatment.** We have contracted with a private firm that will track the impact of treatment on social determinants of health—employment, medical expense, incarceration, relapse and overall well-being—so that we can continue to improve our programs and propel the treatment field forward. As a leader in this field, we understand that data must play a central role in all that we do and we are committed to showing that treatment works!

NEW CHIEF MEDICAL OFFICER

Gateway has appointed Roueen Rafeyan, M.D., to be our Chief Medical Officer (CMO). Dr. Rafeyan is Board Certified in both Psychiatry and Addictions and has over 25 years experience in the field. Dr. Rafeyan is integral to supporting the company's strategic growth and fulfilling its commitment to continually advance clinical practice by providing state of the art science-based care to individuals and families.



Dr. Roueen Rafeyan

ADDITIONAL OUTPATIENT SITES

This year, Gateway opened new outpatient treatment centers in Smyrna, DE, and Springfield, IL. Two additional sites in Joliet and Gurnee, IL are opening in 2017. These new offices will greatly expand our capacity to meet the urgent need for outpatient treatment. Each center has space for Medication-Assisted Treatment for opioid substance use disorders, group and individual treatment sessions, plus room for clients to engage in social activities with their peers in recovery.



Springfield Outpatient



A WAY OUT

Gateway Lake Villa is a founding partner in Lake County's collaborative and innovative "A Way Out" program. This no-arrest diversion program allows anyone struggling with a substance use disorder to walk into a participating police station and ask to be taken to treatment. More than 50 people have presented at one of seven participating police stations and have been escorted to treatment, many of whom chose treatment at our Lake Villa or Chicago programs.

NEW FEDERAL & STATE LEGISLATION

This year, the Illinois Legislature passed the Heroin Crisis Act—the most aggressive legislation in the country for people struggling with opioid and heroin dependence. The Act seeks to address the spike in overdose deaths by dramatically increasing preventive education, limiting opioid prescriptions, and increasing the availability of overdose-reversal drugs. The chief sponsor of this groundbreaking bill was State Rep. Lou Lang (D-Skokie), Deputy Majority Leader of the IL State House of Representatives. It has been hailed as a model for other states.

At the federal level, on December 13th, 2016, President Obama signed *The 21st Century Cures Act*. This legislation includes a 2-year, \$1 Billion grant program intended to put financial resources behind access to care for individuals struggling with substance use disorders. It also includes measures specifically aimed at helping individuals involved with the criminal justice system who have mental illness.

EMPLOYEE PROFILE KAREN I. HARROLD



When Karen Harrold started work at Gateway in 2008 as a Receptionist, she had no idea how far her professional journey would take her.

She had just finished getting her Bachelor's degree in Criminal Justice. Right away, she enrolled in a graduate program in pursuit of a Master's in Human Services. Because she wanted to build clinical experience, Karen

took on extra shifts working on the residential units on top of her duties as Receptionist. Within nine months, she transitioned into working full time on the youth care residential unit. Karen loved the challenge, and quickly grew in her clinical role.

Over the next few years, Karen's outstanding contribution to Gateway led to her being promoted three times—all while serving as a guardsman in the U.S. Air Force and raising two amazing children! She currently acts as Clinical Supervisor of Admissions at Gateway Foundation-Springfield, where she is able to use both her clinical and managerial skills to improve the lives of Gateway's clients.

"I feel blessed to be a part of the Gateway team," Karen says. "I look forward to my next chapter and continued future within Gateway Foundation."

CLIENT SATISFACTION - COMMUNITY DIVISION

Client satisfaction is one of the best indicators of overall treatment quality. All clients are assessed at discharge to gauge their satisfaction with Gateway.

93.9 out of 100

CLIENT'S OVERALL RATING OF GATEWAY'S
RESIDENTIAL TREATMENT PROGRAMS.

96.1 out of 100

CLIENT'S OVERALL RATING OF GATEWAY'S
OUTPATIENT COUNSELORS.

96 out of 100

CLIENT'S OVERALL RATING OF GATEWAY'S
OUTPATIENT PROGRAM.

95.4%

OF RESIDENTIAL CLIENTS INDICATED THEY WOULD
RECOMMEND GATEWAY TO OTHERS.

95.6 out of 100

CLIENT'S OVERALL RATING OF GATEWAY'S
RESIDENTIAL COUNSELORS.

99%

OF OUTPATIENT CLIENTS INDICATED THEY WOULD
RECOMMEND GATEWAY TO OTHERS.

The Community Division utilizes the Press-Ganey survey to measure client satisfaction. Press-Ganey is used by over 400 behavioral health care organizations nationwide.



FROM A DARK PATH TO A BRIGHT FUTURE

A CLIENT SUCCESS STORY

The trouble didn't come all at once. Craig F. had a family he loved and a job he cared about. From the outside, life seemed pretty good. But over the course of a decade, Craig had gone from being a social drinker who occasionally had too much, to drinking all day—even at work. "My life felt so small. I knew there must be something more out there," he says, "but I had no idea how to find it." Expecting a change to shake him from his doldrums, Craig accepted a company transfer and moved his family to another state. "It didn't solve anything. I was extremely depressed."

Craig rose one morning in the spring of 2013 and admitted to himself the depth of his struggles. "It was hard to face it, but I finally saw that my drinking was keeping me from the life I wanted," he says. "Nothing I had tried on my own had worked. I knew that I had to get help."

Craig was referred to Gateway Foundation by his therapist. He called Gateway's comprehensive call center, and spoke to one of the trained and licensed clinicians who staff the call center 24 hours a day. The clinician immediately assisted Craig in finding a residential program where he could begin treatment.

Then, the day before his scheduled check-in date, he was let go from his job. "I was devastated," Craig says. "I felt completely broken and empty. I had no idea what to do. In retrospect, I can see that the

desperation I felt in that moment was a gift. It gave me the willingness to change."

Craig quickly found the support he needed at Gateway. He learned ways to begin coping with the triggers that led him to drink. In addition to group and individual therapy, he participated in an art therapy class and meditation practices. Gateway's personalized treatment approach gave him the freedom to choose therapies and strategies that worked for him. He was able to take ownership of the recovery process.

Since April 16, 2013—the day he checked into Gateway—Craig has remained sober. He is an active member of a 12-Step fellowship, where he continues to grow in his recovery. Inspired to help other alcoholics and addicts, he has helped re-launch a residential alumni program that carries the message of hope and renewal to those who need it most.

"Gateway helped me come out of the shadows and find purpose, integrity, self-worth. Alcohol can't hold my life hostage anymore. I have strong bonds with my family and lots of close friends. It's a never-ending journey, but I know I am on the right road. I have Gateway to thank for that."

Craig F.

"Before I went to Gateway, I was isolated, drunk and hiding," Craig says. "Gateway helped me come out of the shadows and find purpose, integrity, self-worth. Alcohol can't hold my life hostage anymore. I have strong bonds with my family and lots of close friends. It's a never-ending journey, but I know I am on the right road. I have Gateway to thank for that."

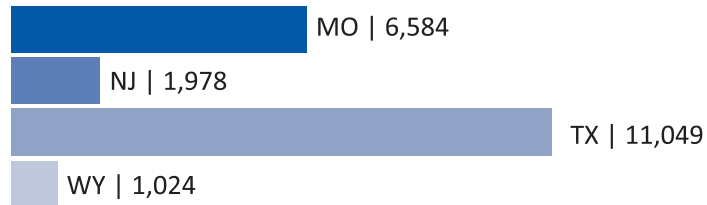


CORRECTIONS DIVISION

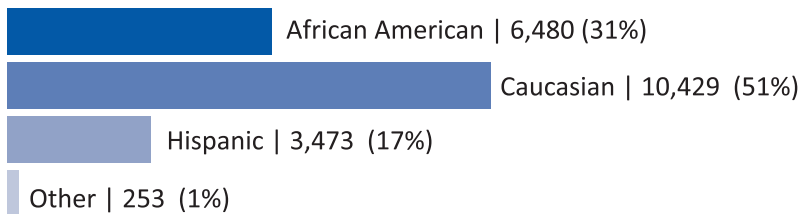
CORRECTIONS DIVISION DEMOGRAPHICS

Our corrections programs have a history of dramatically reducing recidivism and successfully integrating offenders into communities as productive citizens.

Total Clients Admitted

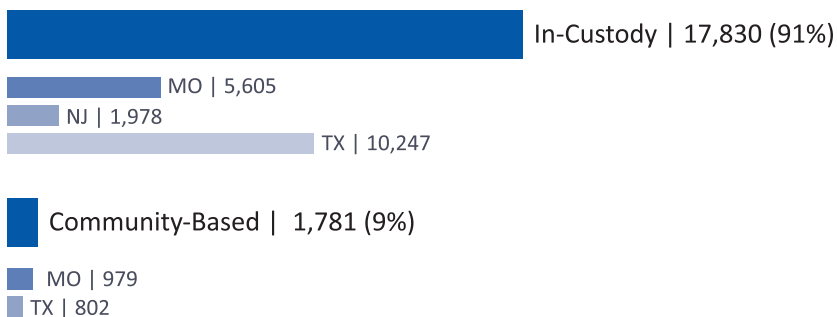


Total By Race/Ethnicity

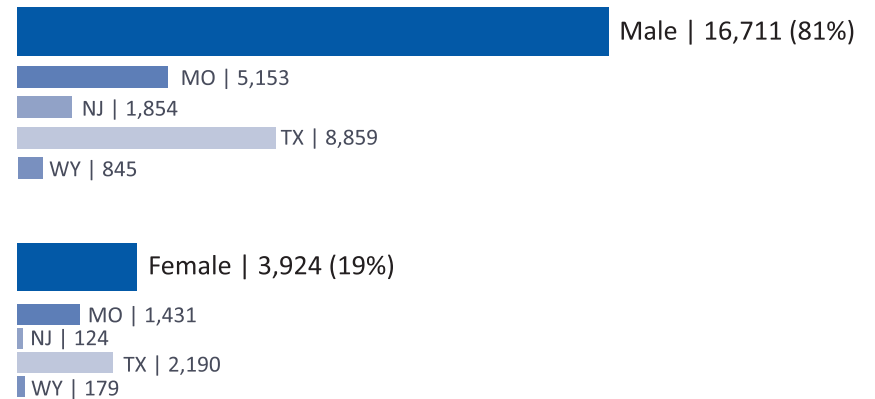


| | African American | Caucasian | Hispanic | Other |
|----|------------------|-------------|-------------|----------|
| MO | 2,053 (31%) | 4,502 (68%) | 11 (0%) | 18 (0%) |
| NJ | 1,122 (57%) | 475 (24%) | 352 (18%) | 29 (1%) |
| TX | 3,247 (29%) | 4,675 (42%) | 3,005 (27%) | 123 (1%) |
| WY | 58 (6%) | 777 (76%) | 105 (10%) | 84 (8%) |

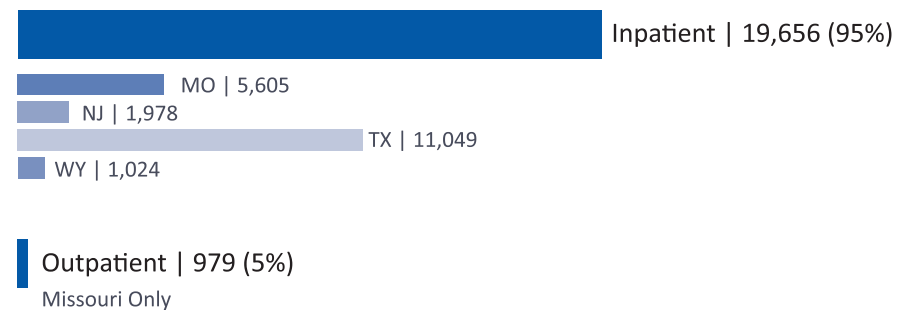
By Treatment Setting



By Gender



By Inpatient/Outpatient



TOTAL CORRECTIONS CLIENTS
ADMITTED IN 2016

20,635

PIONEERING NEW TREATMENT METHODS

Gateway's Corrections Division is committed to innovation and advancing the treatment field for individuals involved with the criminal justice system. Responding to the growing body of "What Works" literature in the criminal justice field, as well as client feedback regarding effective interventions and strategies, Gateway's staff took action to address gaps they saw in the available treatment materials and methods. Gateway is proud to say that its Corrections' staff has authored two evidence-supported treatment interventions and has also created a cutting-edge, research-based service delivery model that is unique to Gateway programs.

CASTLES IN THE SKY

CASTLES IN THE SKY is a cognitive mapping curriculum based on research conducted with non-recidivating ex-offenders. Despite the reality that most offenders are faced with the same challenges, roadblocks and setbacks, non-recidivists often navigate those challenges differently than individuals who return to prison. The Castle's curriculum provides a strength-based, solution-oriented focus exploring with clients the path to desistance from crime and other self-defeating behaviors. The curriculum is applicable to male and female offender populations and has been used both nationally and internationally. Early evaluation supports the effectiveness of the intervention on numerous criminogenic thinking and behavioral patterns.

"I started life out pretty rocky, but Castles in the Sky helped me finally understand why I always made the same mistakes over and over. I have taken these lessons to heart. I'm a different person now."

Corrections Client

THE DISCOVERY GROUP

THE DISCOVERY GROUP is a targeted intervention to engage offenders who are struggling with their motivation to participate in treatment. It is a guided process by which participants are encouraged to revisit their past to examine their choices and form an opinion of those choices; participants learn from their past to discover life principles that will guide them to a healthy, pro-social future. Implemented over the past year at Gateway's Maryville Treatment Center program in Missouri, this intervention has shown positive outcomes in client engagement in treatment and decreases in criminal thinking patterns.

"Discovery/ DIEing to be Set Free helped me identify how and why I allowed myself to remain in my criminal lifestyle. It also helped me find out who I truly am and what my life is supposed to mean."

Corrections Client

THE COLLEGIATE MODEL

THE COLLEGIATE MODEL, a unique service delivery model developed by the Gateway treatment team at Ozark Correctional Center in Missouri, focuses on applying the best practices in the field of substance use disorder treatment, adult education, and criminal justice. Utilizing a process consistent with a university, the model encourages clients to select both elective and required courses (treatment interventions) specific to their assessed needs as well as their own interests. The "collegiate model" enhances a client's ability to organize responsibilities, have ownership of their treatment, experience and celebrate successes, and meet obligations within a safe and well-monitored environment.

CLIENT SATISFACTION - CORRECTIONS DIVISION

Client Engagement and Satisfaction Assessment FY 2016*



89%

FELT SUPPORTED BY THEIR PEERS.

89.11% in MO | 89.03% in NJ | 88.13% in TX

Overall,

90%

ARE SATISFIED WITH THEIR TREATMENT.

87% in MO | 92% in NJ | 90% in TX

99%

INDICATED THEY WERE ENGAGED
IN TREATMENT.

98.40% in MO | 98.48% in NJ | 98.82% in TX

Overall,

96%

INDICATED THEY FELT A POSITIVE
THERAPEUTIC ALLIANCE WITH THEIR
COUNSELOR. THIS IS IMPORTANT
AS A CLIENT'S RAPPORT WITH HIS/
HER COUNSELOR IS ONE OF THE BEST
INDICATORS OF SUCCESSFUL TREATMENT
OUTCOMES AND A KEY FACTOR TO THE
CHANGE PROCESS.

(Moore, 2006; Lantz, 2004)

95% in MO | 97% in NJ | 96% in TX

*Texas Christian University Client Evaluation of Self and Treatment (TCU CEST)

ARMY VET BRIDGES GAP FOR VETERAN SELF-HELP SUPPORT GROUP

When Kemberlee “Kem” Henderson met her new neighbor, Mike Burns, she was thrilled to discover he was a veteran of the US Army.

Kem is the Gateway Director for the substance use disorder treatment program at Walker Sayle, a prison in Breckenridge, Texas. Recognizing the presence of incarcerated veterans in the Gateway program, Kem and her team knew it would be imperative to be responsive to their unique needs for treatment to be most effective. Before she met Mike, Kem was struggling to find ways to get the veterans to open up to her and the team at Walker Sayle. The Gateway team thought the clients who were veterans would benefit from a specialized, veterans only group. She knew, however, that the group would need a dynamic facilitator who could relate to the client’s experiences, to the emotional toll of war, and to the difficulty of transitioning from active duty to civilian life. She asked Mike if he’d be willing to lead the group.

Mike, who was injured in combat and recently had his leg amputated, was excited about the opportunity to do something positive for other veterans—something he was uniquely qualified to do.

“I have found there is a huge communication barrier when people who have not been on the battlefield try to talk to vets about the issues they deal with on a daily basis. Veterans often have a fear of being judged about the things that they have had to do to come home alive, and feel that others won’t understand their pain and suffering,” says Mike.

“There simply is no substitute for peer support groups in the recovery of our veterans who suffer with PTSD. I consider it an honor and a blessing to be in a position to help these men.”

Mike Burns

Mike helps the vets find healthy ways to manage their symptoms related to post-traumatic stress disorder (PTSD) and/or traumatic brain injury (TBI), two mental health issues Mike himself has to deal with as a consequence of war.

“There simply is no substitute for peer support groups in the recovery of our veterans who suffer with PTSD. I consider it an honor and a blessing to be in a position to help these men. My hope is that the success experienced here at Walker Sayle will be an example for others to follow so veterans get the proper treatment that they not only need but have earned while protecting our great nation,” explains Mike.

A NEW OUTLOOK ON RECOVERY & LIFE

A CLIENT SUCCESS STORY

M.H. was released from Women's Eastern Reception, Diagnostic and Correctional Center in March 2016. She has not used alcohol, her primary drug of choice, since her incarceration in 2015. M.H. is an RR-MAT participant opting to take a monthly Vivitrol injection to support her in her recovery from alcohol addiction. She also receives on-going substance use treatment, wrap-around case management and employment services through RR-MAT.

M.H. credits her treatment team- including her pre-release case manager, post-release reentry specialist, and employment specialist- for helping her get to where she is now. M.H. has also put in plenty of hard work and shown great determination, balancing aftercare treatment, family and her first job in 20 years.

"My experience in the program is that if you are open-minded and determined to change, Vivitrol and Gateway are good things to help you support your dreams and changes. I've had lots of help

and support from Jordan and Arthur -- help getting things I need, like clothes for work, help getting to and from work, help with my resume. I had help learning how to find and keep a job."

M.H. says that the hardest thing about recovery is accepting change. However, when asked what advice she would give to other people in the RR-MAT program, M.H. said, "If you really want to get yourself

"If you really want to get yourself clean and get your life together, Gateway is always there when you call them."

M.H.

clean and get your life together, Gateway is always there when you call them. Someone always reaches out to me and helps me take care of all of my needs." M.H. added that people should not "totally depend on Vivitrol," but that it can be a useful tool in

a recovery journey that includes being "open-minded, willing and determined to make a difference" in one's life. M.H. has and will continue to make vital changes in her own recovery journey.



Gateway's Arthur Diaz

GIVING BACK TO THE COMMUNITY

Arthur Diaz, a Gateway Vocational Readiness expert, took a leadership role among 20 local non-profit and governmental agencies collaborating on an inaugural Entry-Level Job Fair in Kansas City.

This event targeted long-term unemployed individuals who may be ex-offenders, homeless, and/or veterans.

Seventy-five employment and resource providers as well as 250 job seekers were in attendance.

Gateway facilitated pre-event workshops focusing on interview attire, resume development, and interpersonal skills necessary in the workplace.

GATEWAY'S RECIDIVISM REDUCTION MEDICATION ASSISTED TREATMENT PROJECT (RR-MAT I AND II): FISCAL YEAR 2016 OUTCOMES

Gateway is proud to be the first substance use disorder treatment provider to offer Medication Assisted Treatment (MAT) in a state correctional system that spans in-custody and post-release treatment. Together with the Missouri Department of Mental Health and the Missouri Department of Corrections, Gateway is able to offer a comprehensive treatment program, which may include a monthly injection of Vivitrol® to opiate and/or alcohol-dependent Missouri offenders. In FY 2016, the Missouri Department of Mental Health expanded the original RR-MAT project to include four additional DOC institutional treatment programs. The expanded program serves clients returning to the St. Louis or Kansas City areas from seven correctional facilities, including two women's correctional institutions.

Understanding the central role employment plays in remaining crime free, the RR-MAT project includes pre- and post-release employment readiness services. Pre-release, Gateway provides in-custody workforce development classes. Post-release services include guidance for enrollment into skill-specific training courses, connecting clients to vocational services, and conducting employment readiness and preference assessments to assist clients in their employment search. Post-release Vocational Readiness staff meet clients while they are still incarcerated so that clients have a smooth and navigable transition.

RESEARCH BASED TREATMENT

Building upon best practices, Gateway combines MAT with several other evidence based treatment interventions including:

- Cognitive Behavioral Treatment
- Substance Use Disorder Treatment
- Wrap Around Strength-Based Case Management
- Co-occurring Disorder Counseling
- Employment Readiness Services
- Motivational Interviewing

*Gateway is currently contracted to provide these services at the following Department of Corrections Institutions: Chillicothe (women), Cremer (men), Maryville (men), Northeast (men), Ozark (men), Women's Eastern (women) as well as community based services in St. Louis and Kansas City.

BY THE NUMBERS: 7/1/15 - 6/30/16

In addition to the outcomes below, clients served have had reduced drug use during treatment (negative drug tests), a higher rate of employment, higher engagement with social supports and more stable housing following their release from incarceration.

305

clients served by Gateway's RR-MAT project.

121

clients have received a pre-release Vivitrol® injection.

191

clients participating in an RR-MAT project have been released from prison.

86%

of clients receiving RR-MAT services are still engaged in post-release community based outpatient treatment, versus an average of 67% engagement for all clients.

80%

of clients who received pre-release Vivitrol® in FY 2014 and have not returned to the Department of Corrections. The average Missouri DOC two year recidivism rate is 40%.

98%

of the clients released in FY 2016 have been admitted to community-based treatment following their release, vs. 55-65% of individuals not involved in the RR-MAT project.

86%

of clients who received RR-MAT services and completed Gateway's St. Louis Outpatient Program were employed or enrolled in an education program at the time of discharge from the full treatment continuum. This rate compares to an average employment rate of 25-30% for criminal justice involved clients in Gateway's St. Louis program.



INTERVIEW WITH DOUG HEALY, PROGRAM DIRECTOR, SOUTH WOODS STATE PRISON, NJ

When Gateway's Corrections Division first contracted with the New Jersey Department of Corrections in 2002, Doug Healy came on board as a Program Director. Though he left about 8 years later, it was less than a year before he returned to Gateway.

Doug was drawn back because of his positive experience with Gateway and the organization's outlook. "For a larger company, it felt small. . . . It was a place of comfort, and it has a good reputation," Doug said. "I like Gateway's values of treatment."

As someone who has been involved in substance abuse treatment for 28 years, Doug understands that the type of treatment offered can make the difference in the life of someone in recovery. The way Gateway

"focuses on the need of the client and what's going to provide the best treatment" helps differentiate Gateway from other treatment centers, according to Doug. At Gateway, individuals in treatment benefit from personalized treatment planning for substance abuse and mental health concerns, taking into account factors such as

substance abuse history, lifestyle, health concerns, and home environment.

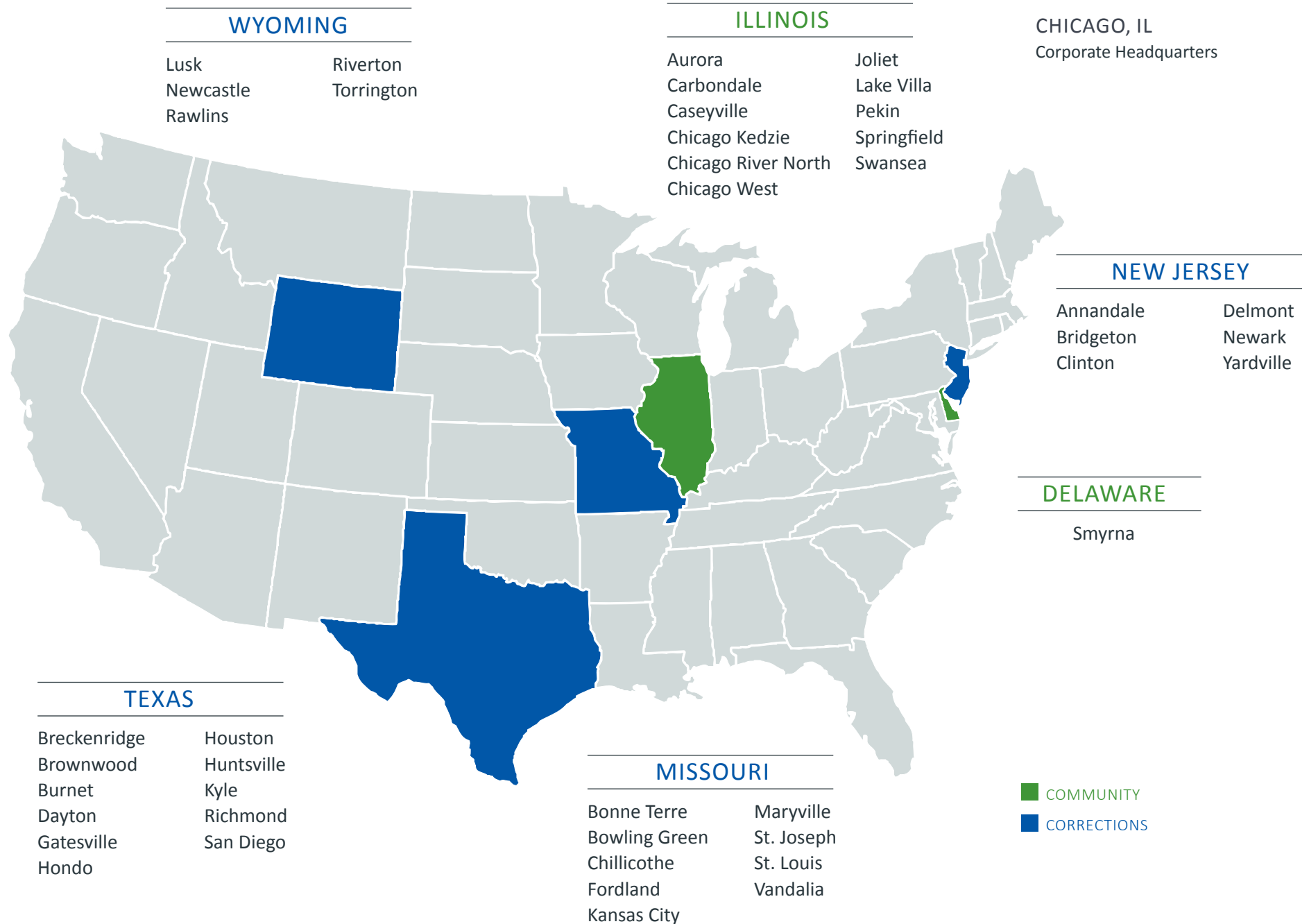
Now that Doug has been back with Gateway for over 5 years, he is ready for a bright future. For three years, the program at South Woods State Prison had 100% staff retention, and Doug looks forward to Gateway's continual evolution. He is confident that Gateway will continue to expand its services, and Gateway is excited to have him on board for the journey.



"For a larger company, [Gateway] felt small. . . . It was a place of comfort, and it has a good reputation. I like Gateway's values of treatment."

Doug Healy
Program Director
South Woods State Prison, NJ

GATEWAY LOCATIONS



BOARD OF DIRECTORS

CHAIRMAN

Glenn B. Huebner

TREASURER

Warren Harrington

SECRETARY

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At Gateway, providing the highest-quality treatment for substance use disorders and co-occurring mental health conditions—as well as pioneering the next generation of treatment therapies and strategies—requires constant revitalization. Implementing advanced technologies, promoting continuous learning, incorporating cutting-edge therapies, and capitalizing on the synergies among our sites and Divisions are just a few of the initiatives that will redefine the capabilities of our organization.

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